

# Progressing a discovery project – Criteria and challenges

Guest speakers: Ken Bradley & Diarmaid Hughes

Moderator: Karen Bush

Host: Shirine Derakhshani (GARDP)

**9 April 2024**



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The screenshot shows a web browser window displaying the REVIVE webinars website. The browser's address bar shows the URL [revive.gardp.org/revive-webinars/](https://revive.gardp.org/revive-webinars/). The website has a navigation menu with links for HOME, ABOUT, ANTIMICROBIAL VIEWPOINTS, CONFERENCES, ENCYCLOPAEDIA, EXPERTS, LIBRARY, and WEBINARS. The main content area features four webinar cards, each with a header, a date and time, a title, a list of speakers, and a call to action. The cards are arranged in a 2x2 grid. The top-left card is for a webinar on April 9, 2024, titled 'Progressing a discovery project - Criteria and challenges', featuring speakers Ken Bradley and Charlotte Hoyle. The top-right card is for a webinar on January 22, 2024, titled 'What do the various non-commercial actors in the antibiotic R&D ecosystem do?', featuring speakers Erin Duffy, Peter Beyer, and Laura Marin. The bottom-left card is for a webinar on September 20, 2023, titled 'Clinical trial platforms for new and neglected antimicrobials', featuring speakers Jesus Rodriguez Baldo and James Bellamy, and is in collaboration with ecraid. The bottom-right card is for a webinar on September 5, 2023, titled 'Starting an antibacterial drug discovery screening programme', featuring speakers Bruce Brough and Gerry Wright, and is in collaboration with CC-CARB. Each card includes a 'Register now!' or 'Recording available' button and a 'more' link.

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**LIVE WEBINAR**

9 April 2024, 14:30-16:00 CEST  
(08:30 am - 10:00 am EDT)

**Progressing a discovery project -  
Criteria and challenges**

Speakers: Ken Bradley,  
Global Head of Strategy for Infectious Diseases  
Product Development  
Charlotte Hoyle,  
Professor of Public Health and Biomedical Researching,  
Imperial College London

Moderated by: Helen Ross, Professor of Practice, Executive  
Director, Global Strategy at Amgen, Sanofi, UK

Register now!

9 APRIL 2024

Progressing a discovery project - Criteria and challenges

[more](#)

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**LIVE WEBINAR**

22 January 2024, 17:00-18:30 CET  
(11:00 am - 12:30 pm EST)

**What do the various  
non-commercial actors in the  
antibiotic R&D ecosystem do?**

Speakers: Erin Duffy, GARDP, USA  
Peter Beyer, GARDP, Switzerland  
Laura Marin, JPMcA, Sweden

Recording available

22 JANUARY 2024

What do the various non-commercial actors in the  
antibiotic R&D ecosystem do?

[more](#)

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for Antibiotic Research & Development

**LIVE WEBINAR**

20 September 2023, 11:00-12:30 CEST

**Clinical trial platforms  
for new and neglected  
antimicrobials**

Speakers: Jesus Rodriguez Baldo,  
Janssen Biotech, Belgium  
James Bellamy,  
Janssen Biotech, Belgium

Moderated by: Helen Ross, Executive Director, Clinical, UK, Sanofi/Amgen

Recording available

In collaboration with: **ecraid**

20 SEPTEMBER 2023

Clinical trial platforms for new and neglected  
antimicrobials

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Global Alliance  
for Antibiotic Research & Development

**LIVE WEBINAR**

5 September 2023, 17:00-18:30 CEST  
(11:00 AM - 12:30 PM EDT)

**Starting an antibacterial  
drug discovery  
screening programme**

Speakers: Bruce Brough,  
GSK, USA  
Gerry Wright,  
Imperial College London

Moderated by: Philip Weisheit, President IITAP, Germany

Recording available

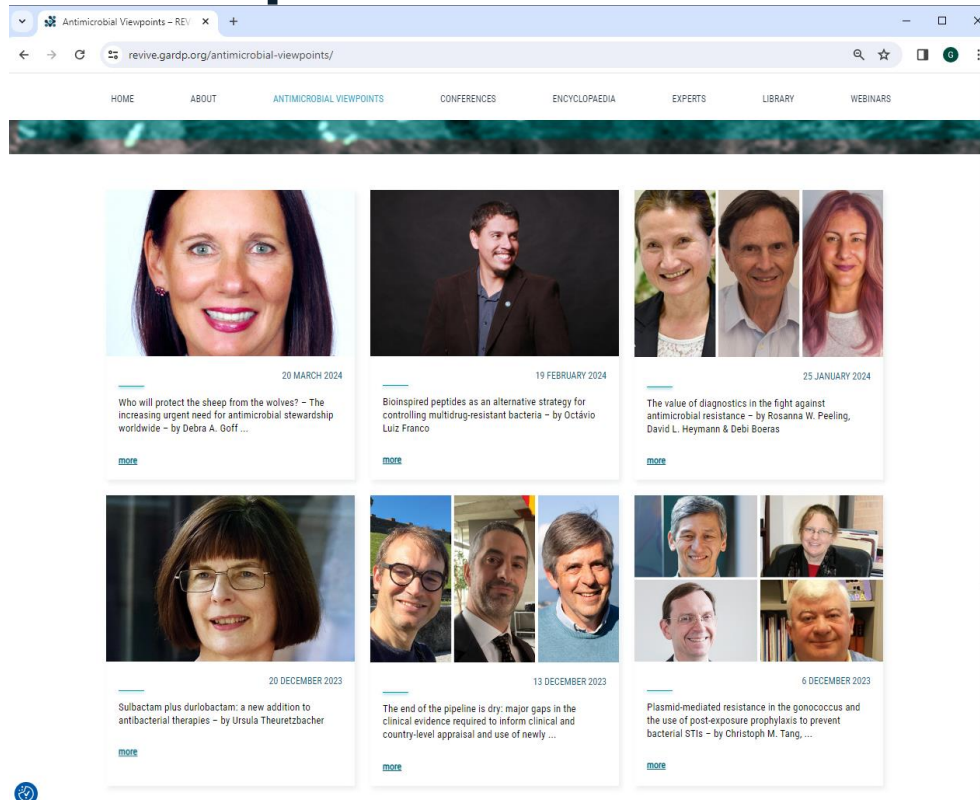
In collaboration with: **CC-CARB**

5 SEPTEMBER 2023

Starting an antibacterial drug discovery  
screening programme

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# Antimicrobial Viewpoints



Antimicrobial Viewpoints - REI x +

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20 MARCH 2024

Who will protect the sheep from the wolves? - The increasing urgent need for antimicrobial stewardship worldwide - by Debra A. Goff ...

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19 FEBRUARY 2024

Bin-inspired peptides as an alternative strategy for controlling multidrug-resistant bacteria - by Octávio Luiz Franco

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25 JANUARY 2024

The value of diagnostics in the fight against antimicrobial resistance - by Rosanna W. Peeling, David L. Heymann & Debi Boeras

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20 DECEMBER 2023

Subactam plus durlobactam: a new addition to antibacterial therapies - by Ursula Theuretzbacher

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13 DECEMBER 2023

The end of the pipeline is dry: major gaps in the clinical evidence required to inform clinical and country-level appraisal and use of newly ...

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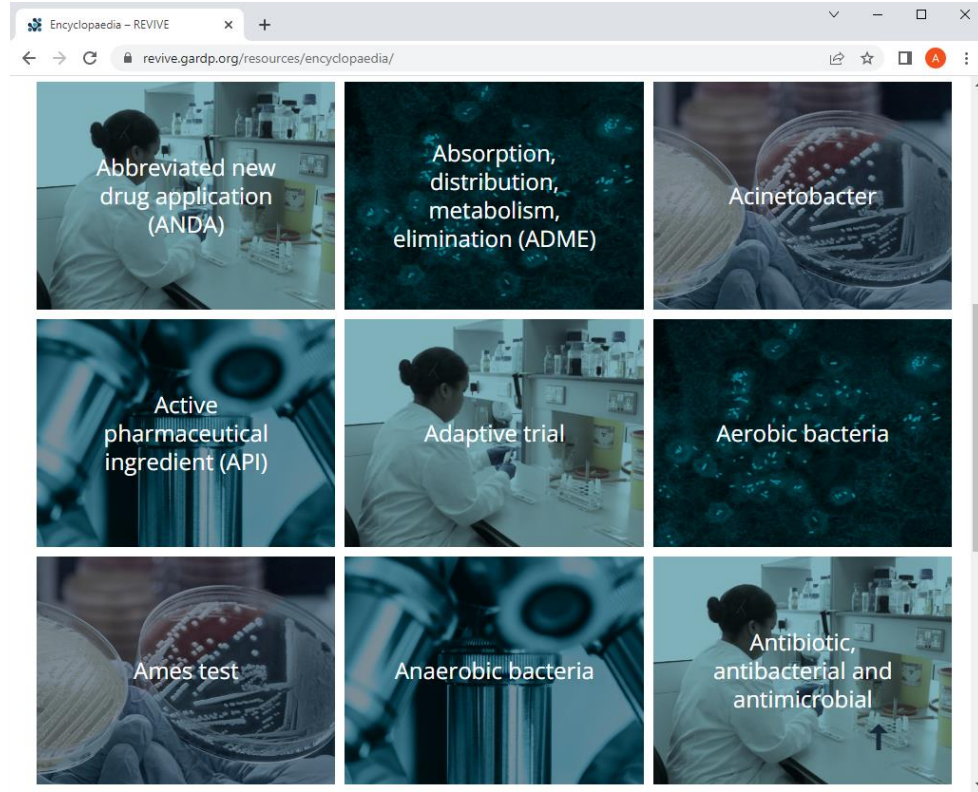
6 DECEMBER 2023

Plasmid-mediated resistance in the gonococcus and the use of post-exposure prophylaxis to prevent bacterial STIs - by Christoph M. Tang, ...

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revive.gardp.org/antimicrobial-viewpoints

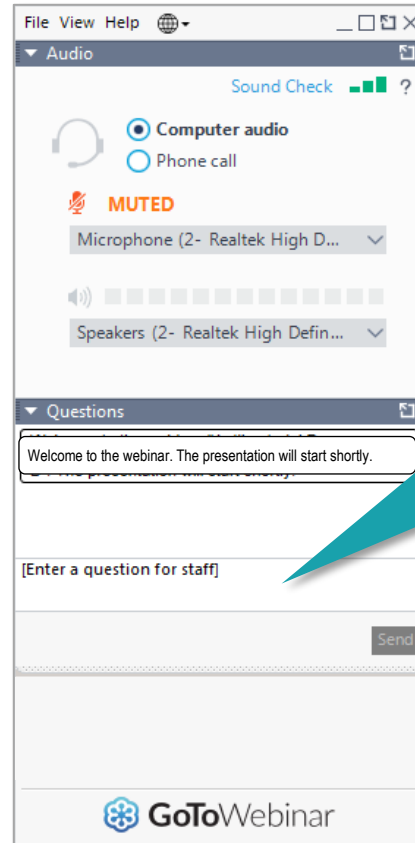
# Antimicrobial Encyclopaedia



[revive.gardp.org/resources/encyclopaedia](https://revive.gardp.org/resources/encyclopaedia)

# How to submit your questions

If your question is addressed to a specific speaker, please include their name when submitting the question.



The presentation will be followed by an interactive Q&A session.

Please submit your questions via the 'questions' window. We will review all questions and respond to as many as possible after the presentation.

# Today's speakers

## Progressing a discovery project – Criteria and challenges



**Ken Bradley**  
Global Head, Infectious Disease Discovery  
*Roche (Switzerland)*



**Diarmaid Hughes**  
Professor of Medical Molecular Bacteriology  
*Uppsala University (Sweden)*



**Moderator:**  
**Karen Bush**  
Professor of Practice in Biotechnology, Emerita  
*Indiana University (USA)*

# Ken Bradley



**Ken Bradley** is a pharma executive and scientist with a passion to bring novel therapeutics and cures to patients suffering from viral and bacterial diseases.

He is currently Vice President and Global Head of Infectious Disease Discovery at Roche Pharma Research and Early Development (pRED) in Basel, Switzerland.

Prior to joining Roche in 2015, Ken was Professor of Microbiology, Immunology and Molecular Genetics at the University of California, Los Angeles and Director of the Molecular Screening Shared Resource (MSSR) at the California NanoSystems Institute.





# Progressing a discovery project – Criteria and challenges

**Ken Bradley, PhD**  
Global Head, Infectious Disease Discovery

# End-to-End decision making framework

Starting and ending with the patient

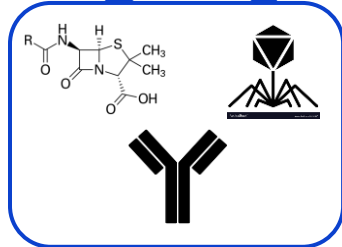
## Define Patient & TPP



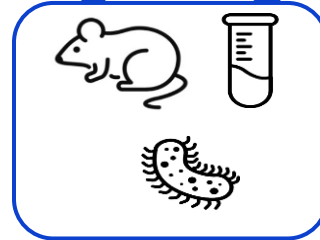
## H2L→LO



## Clinical Development



**Modality Choice**



**Preclinical Studies**

# What Patients Population, Indications & Pathogens to Target

Development cost, duration and risks are highly dependant on patient population, indications and pathogens to cover

**1 - What Patients are you after IV, oral, topical,.....**



**2 - What indications are you targeting**

**Hospital-acquired pneumonia**

**Complicated Urinary tract infections**

**Blood stream infections**

**3 - What pathogens do you need to cover**

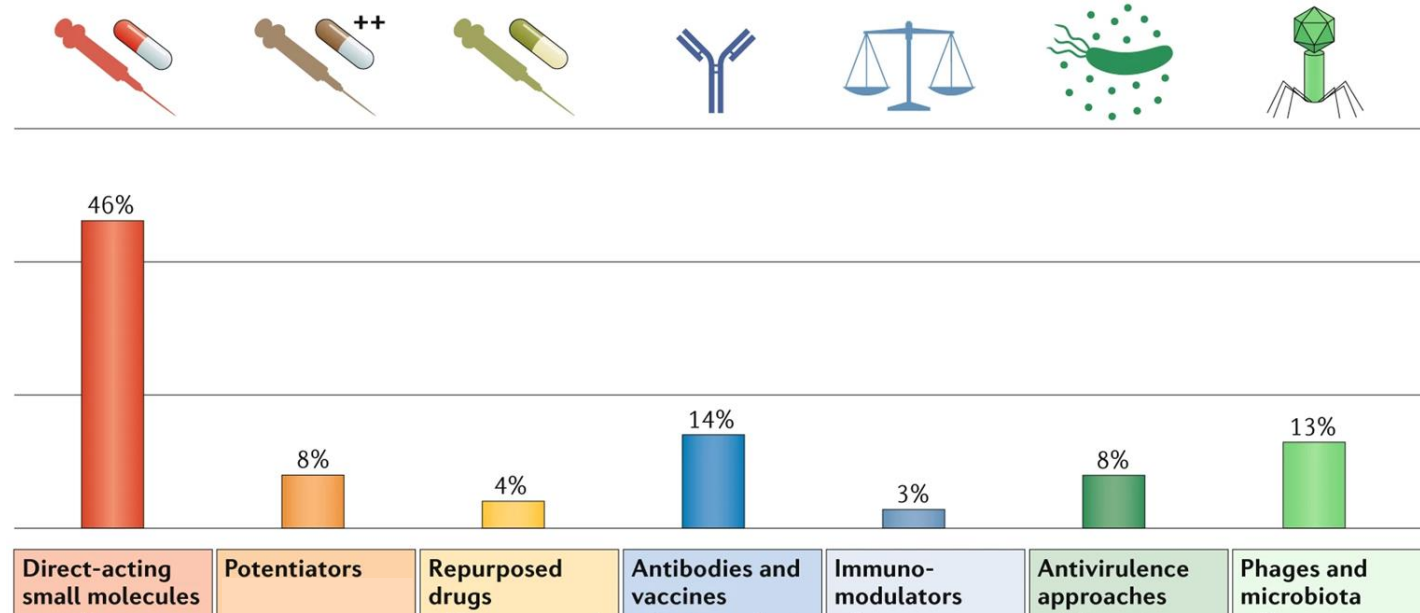
**Gram negative: broad coverage vs single pathogen**  
(Enterobacteriaceae, Pseudomonas, Acinetobacter)

**Gram positives MDR**

**NTM, TB, etc**

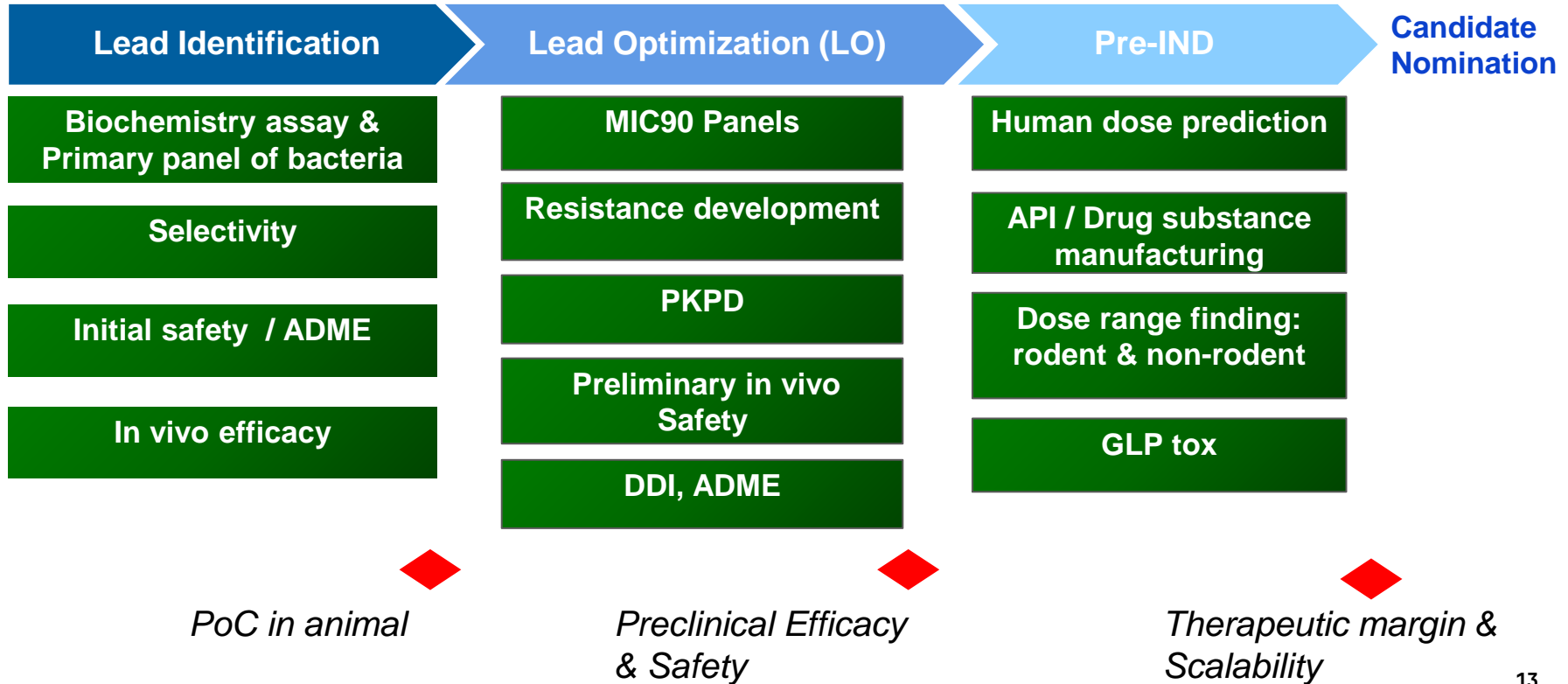
# Choose modality that addresses end-goal

Direct acting small molecules most prevalent, but other modalities possible



# Set clear decision criteria for progression to candidate

Define a target candidate profile (TCP)



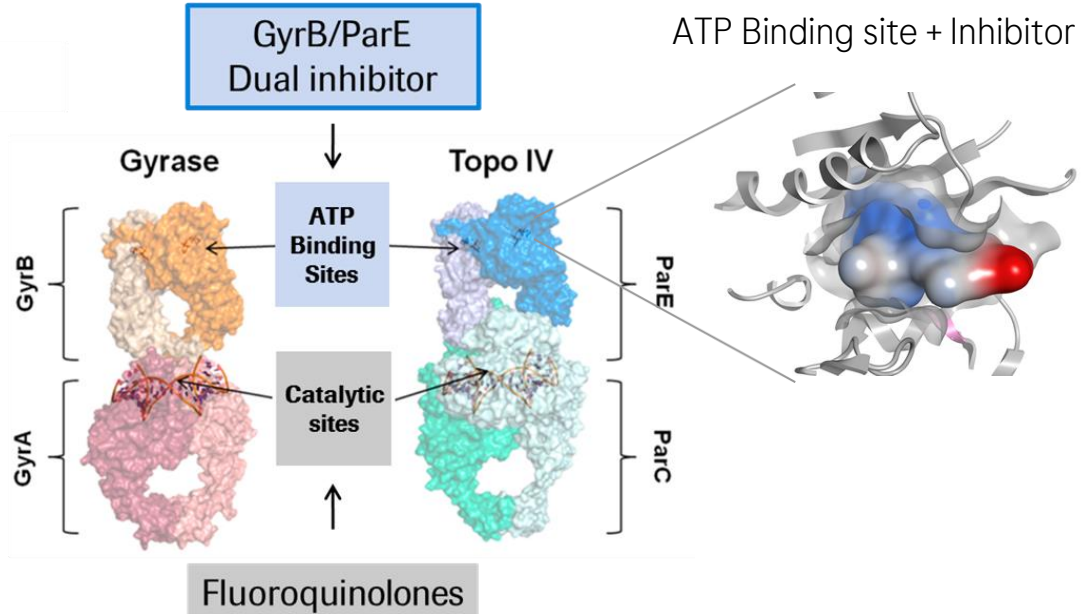
# Decision making Example #1

GyrB/ParE inhibitors are attractive broad-spectrum candidates

## Gyrase & Topo IV

- Clinically validated
- High level of conservation enables broad spectrum coverage
- Different mode-of-action to fluoroquinolones

**TPP:** must cover CRE, CRPA and CRAB and all pre-existing resistance mechanisms



# “Go” based on balanced properties

Single criteria, i.e. MIC, not always key driver for “Go”

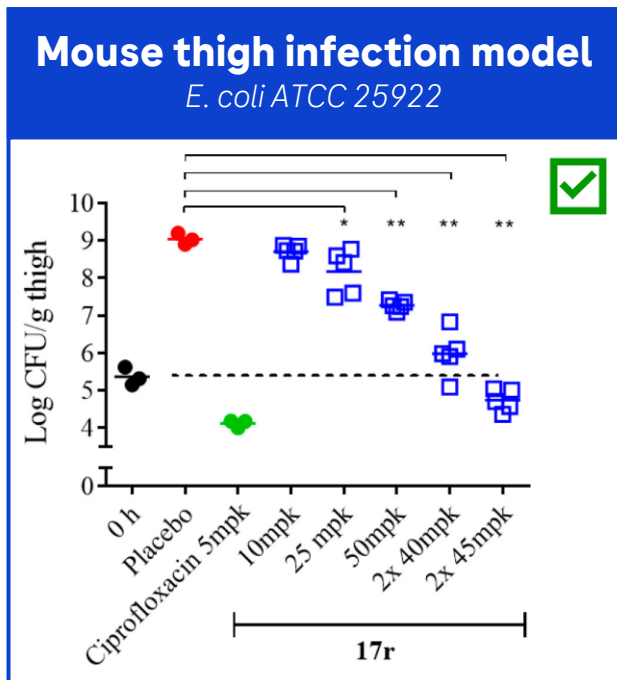
**Table 2. Antibacterial GN Broad-Spectrum Coverage of Selected Compounds 10, 15, and 17**

Cmpd	MIC <sup>a</sup> <i>E. coli</i> strains (µg/mL)			MIC <i>K. pneumoniae</i> strains (µg/mL)			MIC <i>A. baumannii</i> strains (µg/mL)			MIC <i>P. aeruginosa</i> strains (µg/mL)		
	ATCC 25922 <sup>b</sup>	ATCC 35218 <sup>b</sup>	ATCC BAA-2340 <sup>c</sup>	ATCC 10031 <sup>b</sup>	ATCC 700603 <sup>b</sup>	ATCC BAA-2146 <sup>c</sup>	ATCC 19606 <sup>b</sup>	ATCC 51432 <sup>b</sup>	ATCC BAA-747 <sup>c</sup>	PAO-1 <sup>b</sup>	ATCC 27853 <sup>b</sup>	ATCC BAA-2113 <sup>c</sup>
<b>10b</b>	0.5	0.76	0.76	0.09	0.76	3.02	0.76	3.02	3.02	2	0.76	0.76
<b>10d</b>	0.5	1.45	2.91	0.73	1.45	5.82	0.73	>23.3	1.45	2	5.82	1.45
<b>10h</b>	0.25	0.34	1.38	0.09	0.69	1.38	0.17	1.38	0.69	2	1.38	0.34
<b>10i</b>	0.25	2.85	2.85	0.178	1.42	5.7	1.42	5.7	2.85	2	2.85	1.42
<b>10m</b>	0.5	1.47	1.47	0.183	1.47	>23.5	073	>23.5	>23.5	4	>23.5	1.47
<b>10t</b>	0.25	0.75	0.75	0.38	0.75	1.5	0.38	1.5	0.75	2	1.5	0.75
<b>15r</b>	<0.25	1	2	<0.03	4	8	1	1	0.5	2	na	2
<b>17r</b>	0.31	3.13	12.5	<0.02	6.26	12.5	0.78	0.78	0.39	1.3	1.56	1.56
<b>17x</b>	0.81	5.56	2.78	0.09	22.2	22.2	5.56	5.56	2.78	10	11.1	11.1

<sup>a</sup>MIC: minimum inhibitory concentration. <sup>b</sup>Representative GN wide-type bacteria strains. <sup>c</sup>Representative GN MDR bacterial strain.

# Initial *in vivo* study supports “Go”

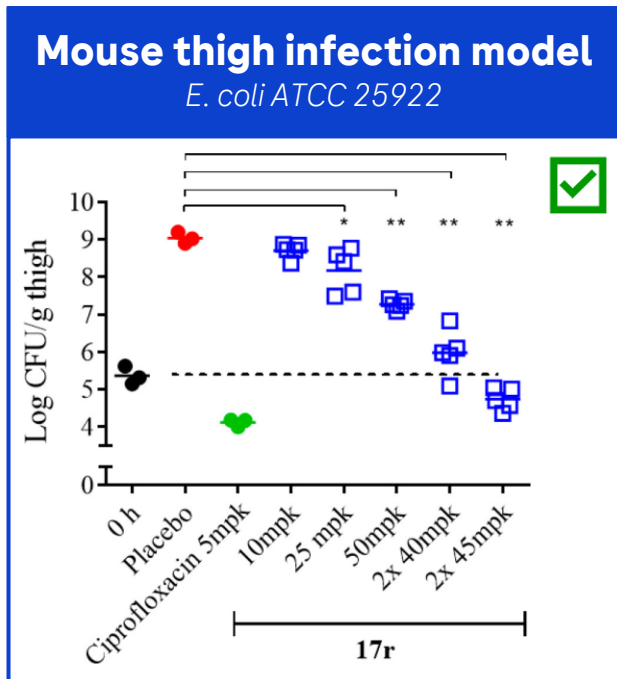
Additional medchem needed to improve activity





# Improved compounds with better in vitro activity

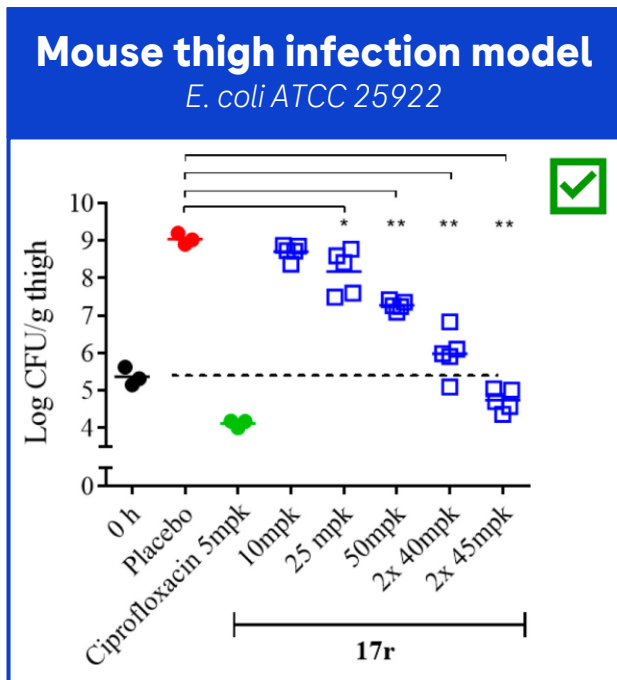
Broad spectrum (in vitro) activity achieved  
**identified**



	Main Go/NoGo Criteria	Cmpd A	Cmpd B
Broad spectrum activity	TPP: CRE+CRPA+CRAB		
	<ul style="list-style-type: none"> <li>In vitro: MIC <math>\leq</math> 2ug/mL</li> </ul>	Go	Go
Safety			

# Advanced compounds do not meet TCP

Lack of activity in relevant model and safety limitations



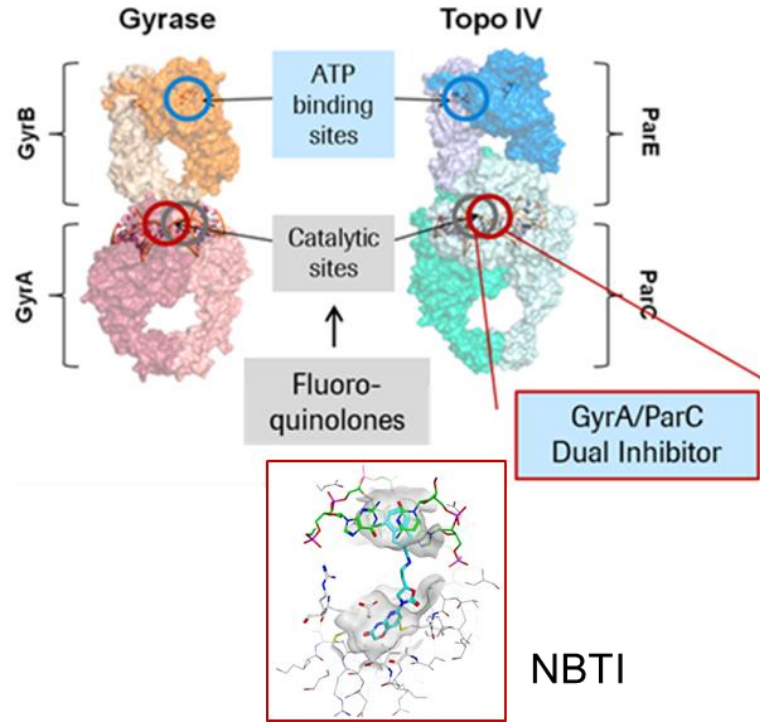
	Main Go/NoGo Criteria	Cmpd A	Cmpd B
Broad spectrum activity	TPP: CRE+CRPA+CRAB <ul style="list-style-type: none"> <li>In vitro: MIC <math>\leq</math> 2ug/mL</li> <li>In vivo: lung model</li> </ul>	Go No	Go No
Safety	Sufficient margin in minitox	No	No

# Decision making Example #2

GyrA/ParC inhibitors are attractive broad-spectrum candidates - NBTI example

**Gyrase & Topo IV**

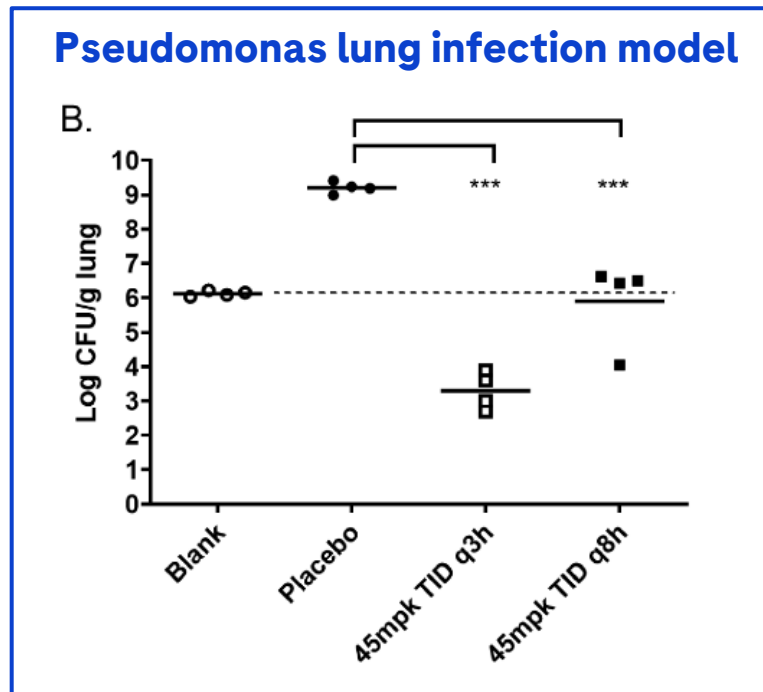
- Clinically validated
- High level of conservation enables broad spectrum coverage
- Different mode-of-action to fluoroquinolones



**TPP:** must cover CRE, CRPA and CRAB and all pre-existing resistance mechanisms

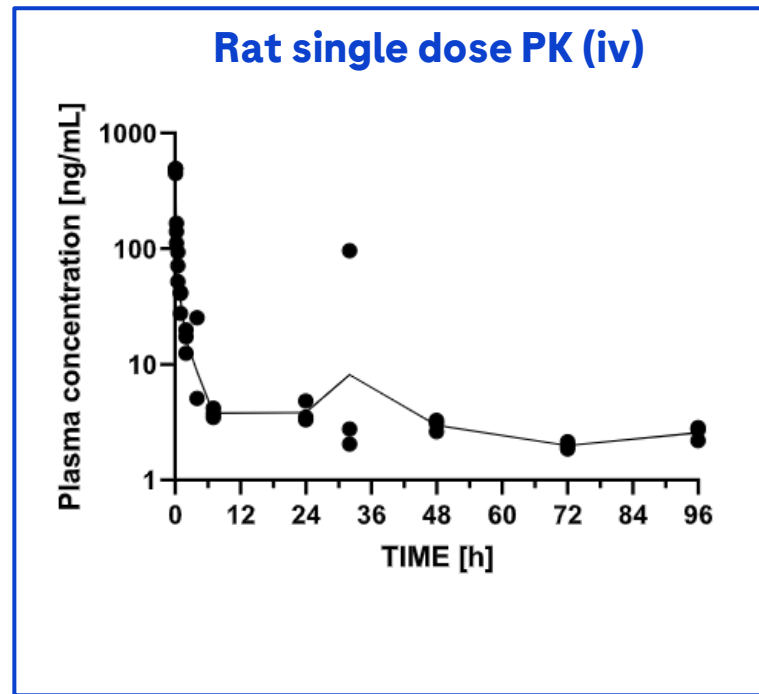
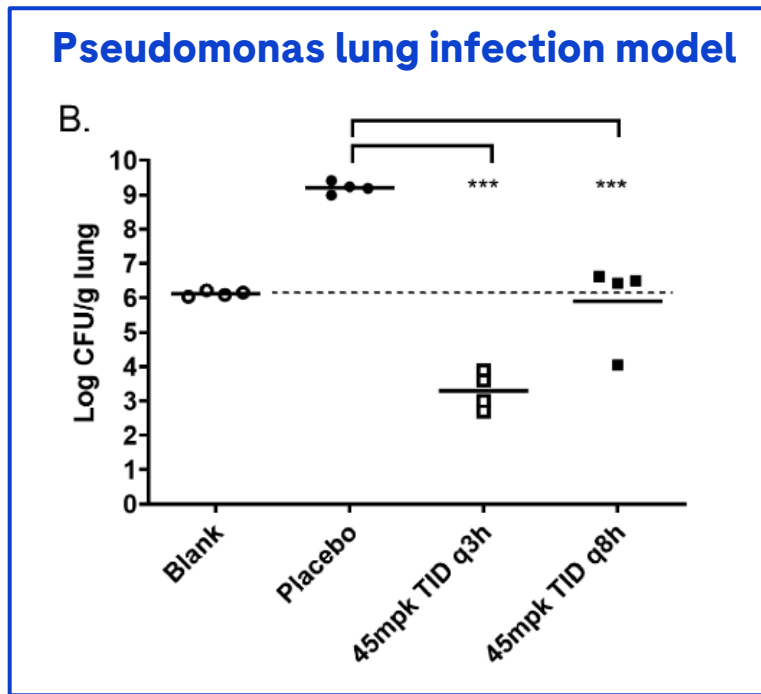
# Decision point: preclinical efficacy and safety

Lead compound active in appropriate lung infection model



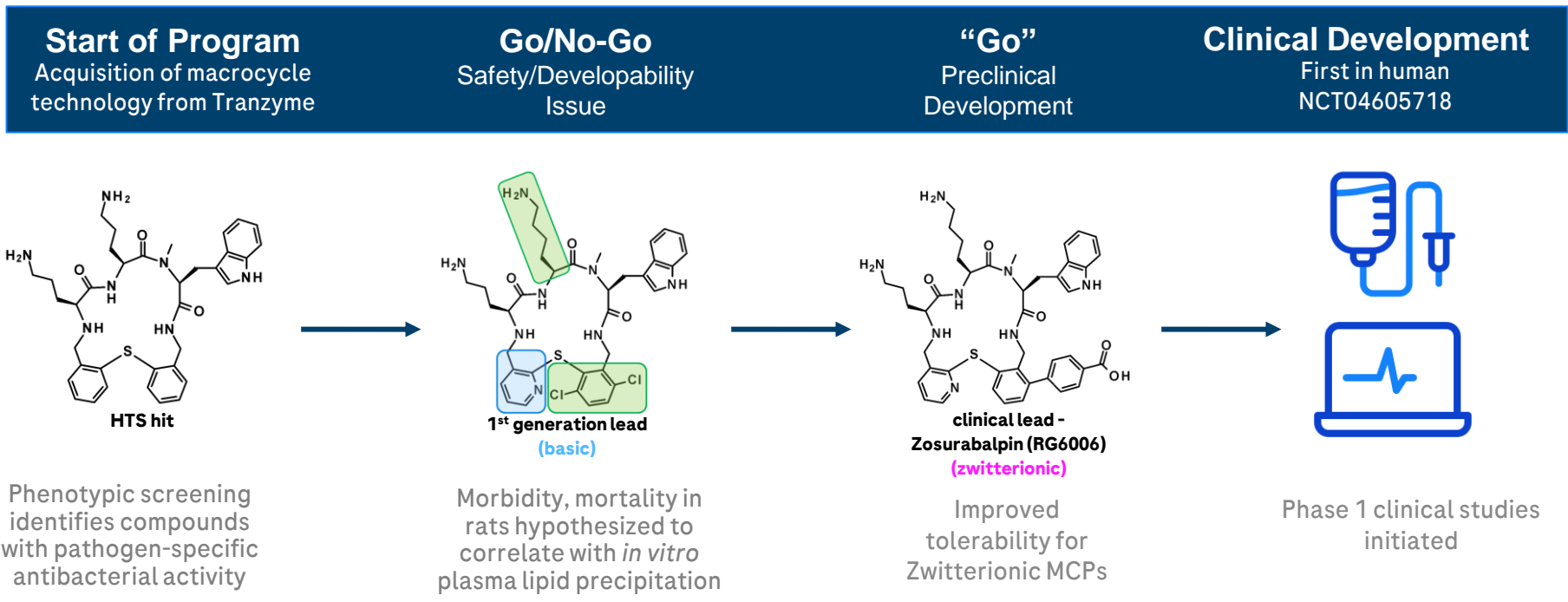
# Decision point: preclinical efficacy and safety

“No Go” decision based on PK and developability challenges



# Decision making Example #3

Zosurabalpin is a Novel Chemical Class, Pathogen-focused Antibiotic



**Doing now what patients need next**

# Diarmaid Hughes



**Diarmaid Hughes** is Professor of Medical Molecular Bacteriology at Uppsala University, Sweden.

He has been working actively within the Innovative Medicines Initiative (IMI), New Drugs for Bad Bugs (ND4BB), ENABLE Project since its beginning in February 2014. Since the IMI ENABLE project ended in 2021 the Swedish government has funded a smaller-scale continuation project, ENABLE-2, to maintain essential parts of the antibiotic discovery platform. ENABLE-2 supports antibiotic Hit to Lead projects from academic groups throughout Europe. Diarmaid Hughes is co-coordinator of ENABLE-2.

Diarmaid's research interests outside ENABLE include bacterial evolution and physiology with a particular interest in the evolutionary trajectories to antibiotic resistance, and how resistance affects relative biological fitness. He has published over 100 original research articles and numerous reviews, many on antibiotic resistance evolution.

He holds a PhD in Genetics from Trinity College Dublin and is a Fellow of the American Academy of Microbiology.







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REVIVE Webinar

Progressing a Discovery Project – Criteria and Challenges

# **Progression criteria and Go/NoGo decisions in antibacterial drug discovery – an academic view**

Diarmaid Hughes

Prof. Medical Molecular Bacteriology

Dept. Medical Biochemistry & Microbiology

Uppsala University, SWEDEN



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Diarmaid Hughes  
Co-coordinator of ENABLE-2

Coordinator (Anders Karlén)

**ENABLE-2**  
*Antibacterial Drug Development Engine*



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# ENABLE 2014-2021

**Consortium with 50 partners:**

**Public partners (13 European countries)**

**Uppsala University managing entity**

- 24 academic/institute/hospital organizations/non-profits
- 22 SMEs

**Private partners (EFPIA)**

**GlaxoSmithKline, Pennsylvania, US**

**GSK, Evotec, Basilea & AZ**

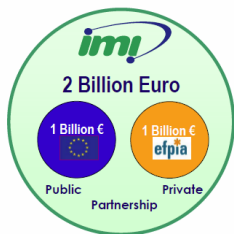
**Launched Feb 2014, 7,5 year run time**

- Projected budget: €85 million  
(€58.9 IMI funding)



## Goals

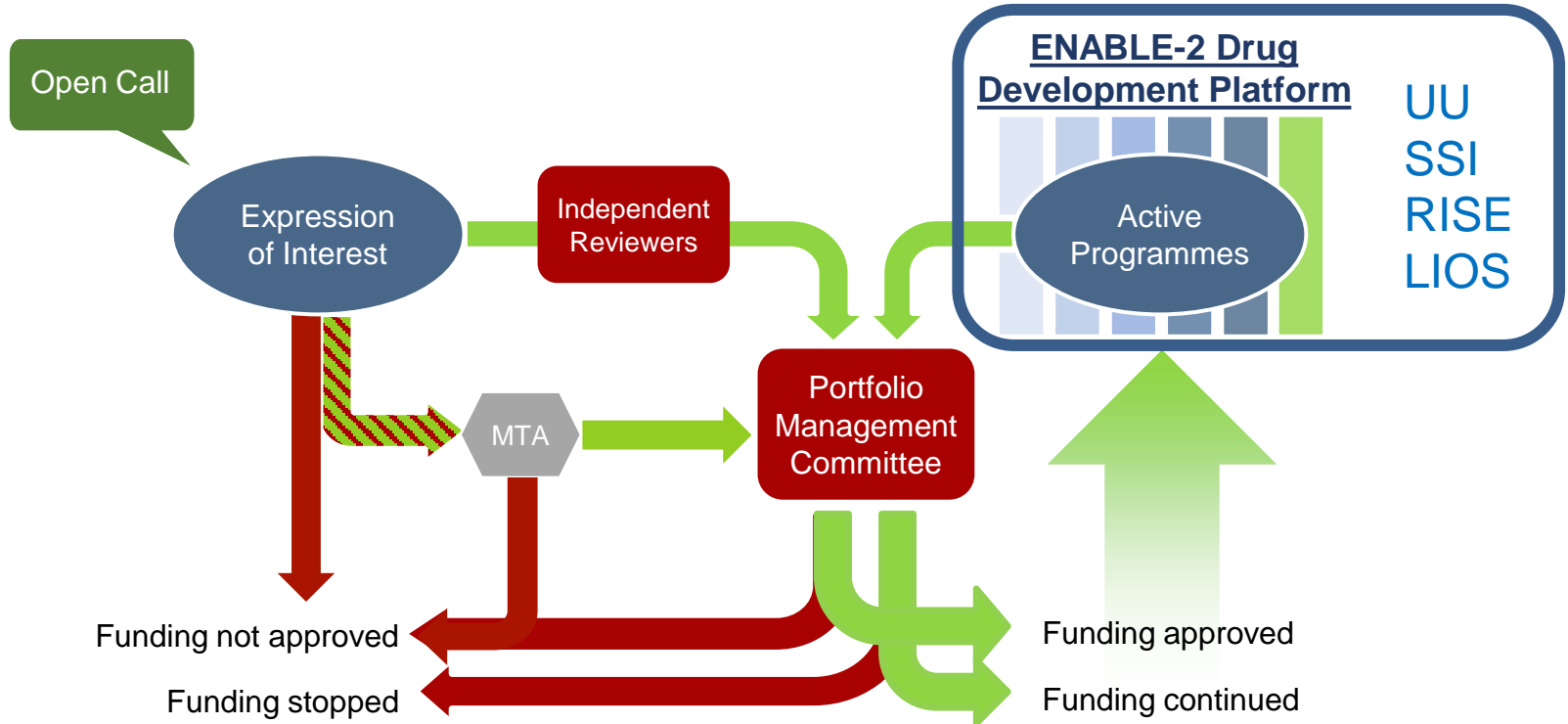
- Create a collaborative drug development platform
- Identify three Leads
  - ✓ 5 Leads identified (aim 3)
- Identify two Development Candidates
  - ✓ 3 Development Candidates identified (aim 2)
- Progress at least one compound into Phase 1
  - ✓ 1 compound finalized Phase 1 studies (aim 1)





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# ENABLE-2 (2021 - ) an Antibiotic Discovery Engine Open to Academic Researchers in Europe





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# Challenges for Antibiotic Discovery in Academia

Funding

Planning versus Serendipity

Expert Advice on Development Paths

**I will touch on each of these points during the talk**



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# Typical Academic Research Funding Model

1. Research grants awarded on the basis of:  
‘scientific excellence’ → ‘groundbreaking’ results → ‘high profile’ publications
2. Awarded to individual researchers  
Academia prioritizes individual excellence over teamwork
3. Awarded for a set period  
Often 3 – 5 years, regardless of the short-term results

Ways out of this dilemma?

Funding for collaborative projects (EU, or National Strategic Funding)  
ENABLE and similar projects



# Typical Academic Research Funding Model

1. Research grants awarded to individuals

**Antibiotic discovery: Groundbreaking or doing the same old thing?**

Groundbreaking results → 'high profile' publications

2. Awarded to individual researchers

**Antibiotic discovery is multidisciplinary, depends on teamwork**

Individual excellence over teamwork

3. Awarded for a set period

**Long timelines & high failure rates – not what the university wants!**

Short-term results

Ways out of this dilemma?

Funding for...

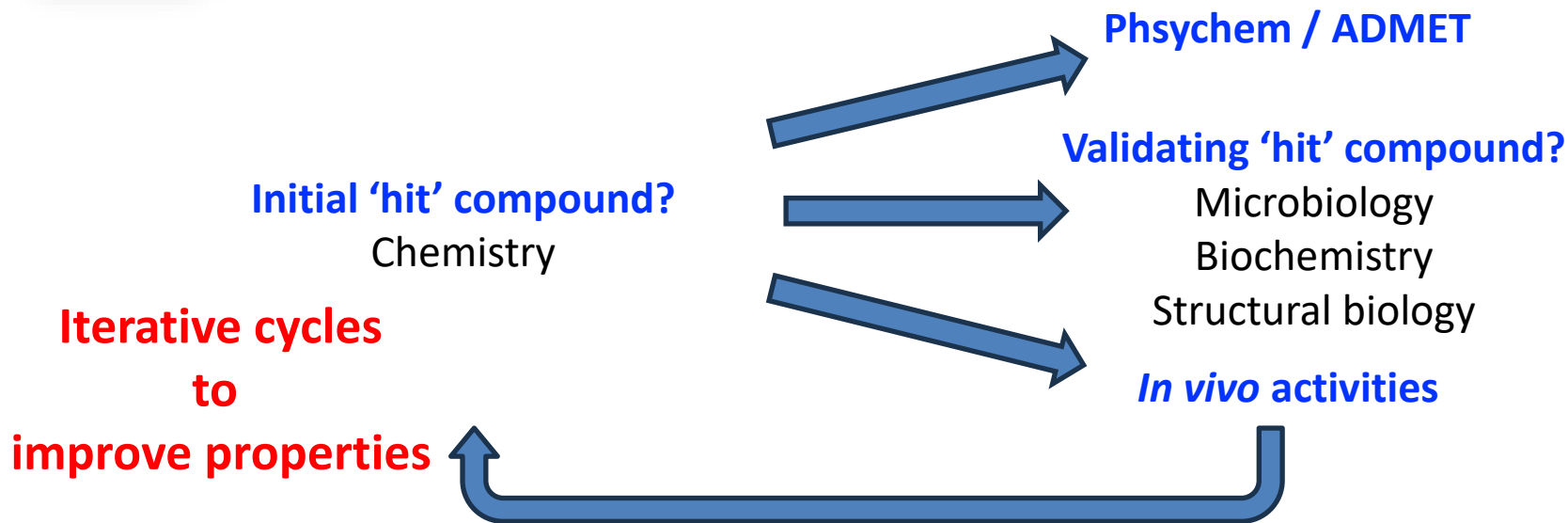
**Side projects – slow progress, need TCP/TPP advice & collaborators**

(strategic funding)



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# Antibiotic Discovery is Multidisciplinary



**Dilemma: 'Star' Researcher versus Collaborative Team**





# Planning versus Serendipity in Academia

## Project initiation in Big Pharma usually based on forward planning

- (i) Medical need, Market research, Portfolio management, etc
- (ii) Figure out how to discover starting 'actives'
  - Library screening
  - Acquire/licence an existing active (SME, academic, etc)

## Project initiation in Academia is often based on serendipity

- (i) Exploit 'actives' that have been found (often by chance)
- (ii) Figure out what to do next and how to do it!



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# Project Initiation in Academia

Chemists/Medicinal chemists

Making libraries - discover 'actives'

Biochemists/Structural biologists

Target-based design/FBDD/DEL - discover 'actives'

Molecular Microbiologists

Soil microorganisms - discover 'actives'



# Project Initiation in Academia

Chemists/Medicinal chemists

Making libraries - discover 'actives'

'Basic research' or 'technology development' – primary aim is publication

**Big decision!** – explore 'actives' to initiate an antibiotic project

Microbiologists  
Screen microorganisms - discover 'actives'



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# Academics and Project Direction

Naïve:	It's all about killing bacteria – low MIC It's all about doing clever chemistry It's all about getting a good enzyme inhibition It's all about high resolution structures
Awakening:	Does it clear infection in an animal?
Excited:	Could it clear infection in humans?
Expert advice:	Where is the project heading? How will the project get there?

**Getting expert advice and criticism is essential**



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# Where can Academics find Expert Guidance?

Literature reviews by antibiotic discovery & development experts

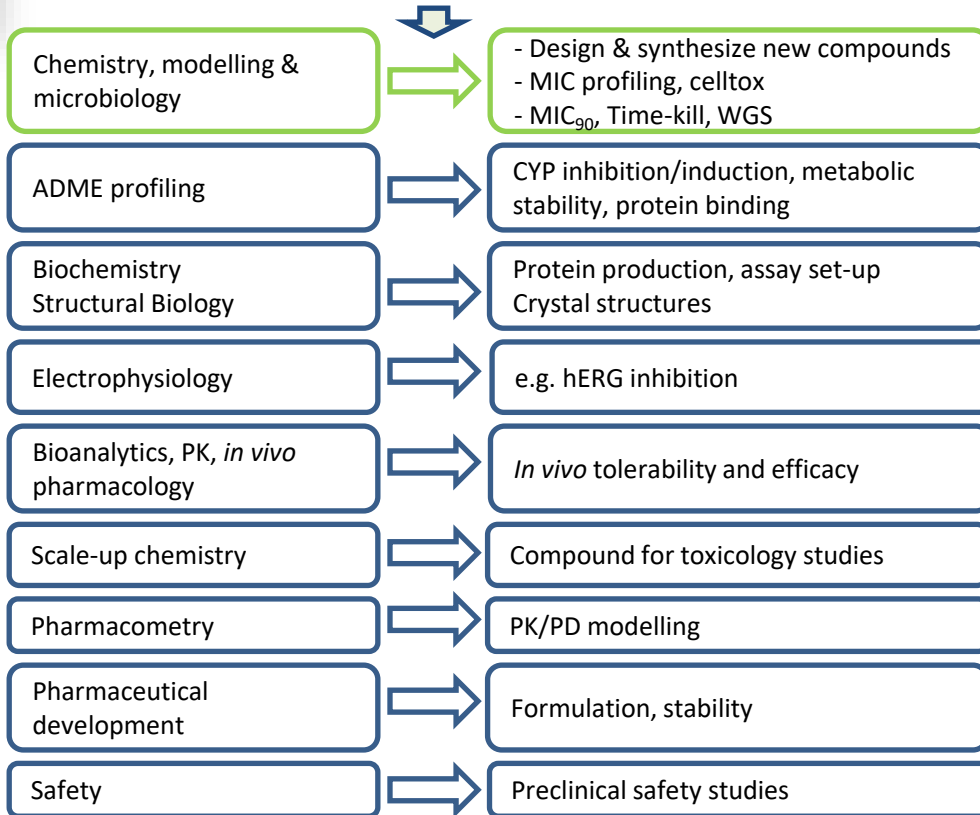
Ad hoc meetings with experts (e.g., at conferences)

Direct regular contacts with experts – e.g., via ENABLE membership

Catch 22: May need a developed program to gain this access



**Identifying chemical starting points (HIT discovery)  
(Research Councils) – but who funds & guides the next stages?**



## Discovery Cascade for New Antibiotics

**Developing an antibiotic requires;**

- Experienced collaborators
- Expertise in antibiotic drug discovery and development
- Time
- Money



# TCP - cascades of assays, values to achieve Go/NoGo decisions

## Chemistry

- Chemical Synthesis
- Kinetic solubility
- Thermodynamic solubility
- Chemical stability
- Scale-up chemistry

## In vivo

- Preformulation
- Mouse tolerability
- Maximum tolerated dose
- Mouse PK
- Mouse infection models

## ADMET etc

- CYP3A4 inhibition
- hERG/NaV1.5/CaV1.2
- Microsomal stability (h,m,r)
- Metabolite profiling
- Hepatocyte stability
- Protein binding
- CYP1A2, 2C9, 2D6 inhibition
- CYP3A4 induction
- Caco 2 permeability

## Microbiology

- MIC primary panel
- MIC challenge panel
- MIC90 panels
- Haemolysis
- Cytotoxicity
- Time-kill assays
- Resistance mechanism (WGS)
- Resistance development & fitness

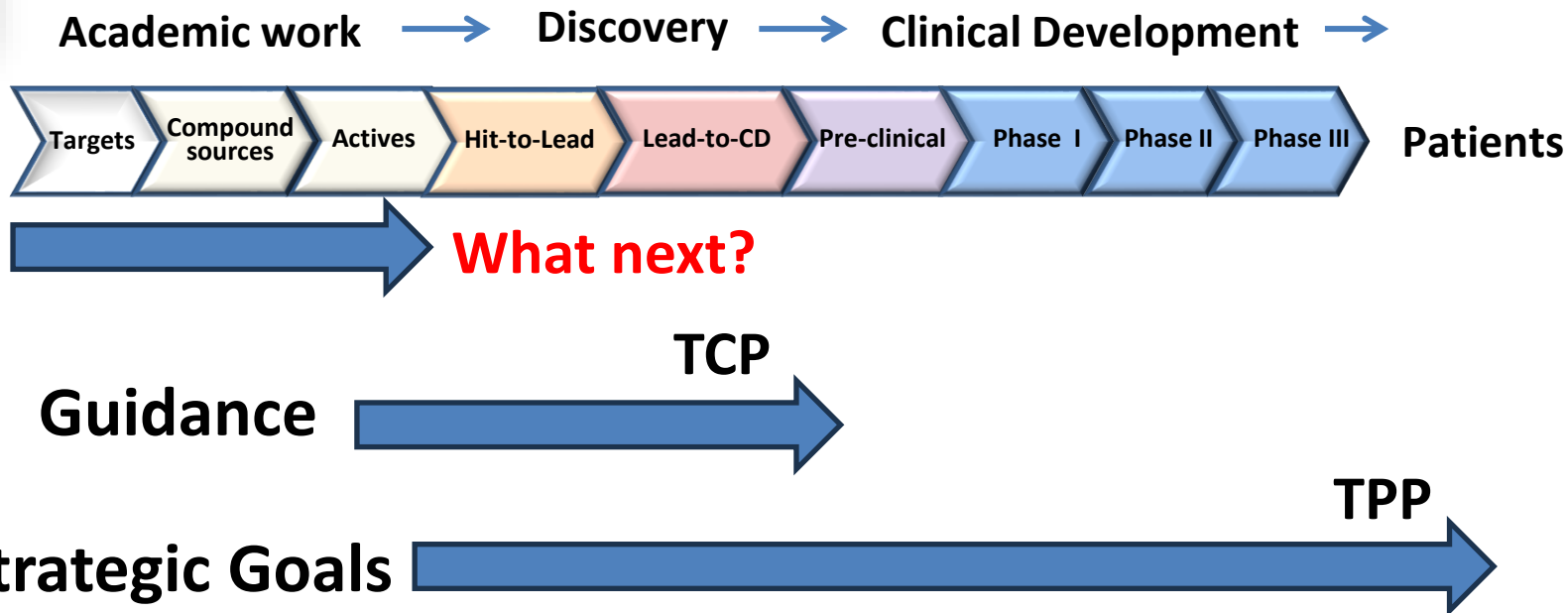
## Off target effects

- CEREP profiling
- AMES, mouse lymphoma assay

**Guiding academics – can be like herding ‘curious’ cats**



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Projects such as ENABLE work with industry-aligned TCP's and TPP's  
Academics need expert guidance to get beyond the 'actives' stage





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# Conclusions: Academics (and to some extent SME's)

## Positives:

New and varied ideas on drug discovery  
Actual starting point molecules  
Technical abilities (but in limited areas)

## Negatives:

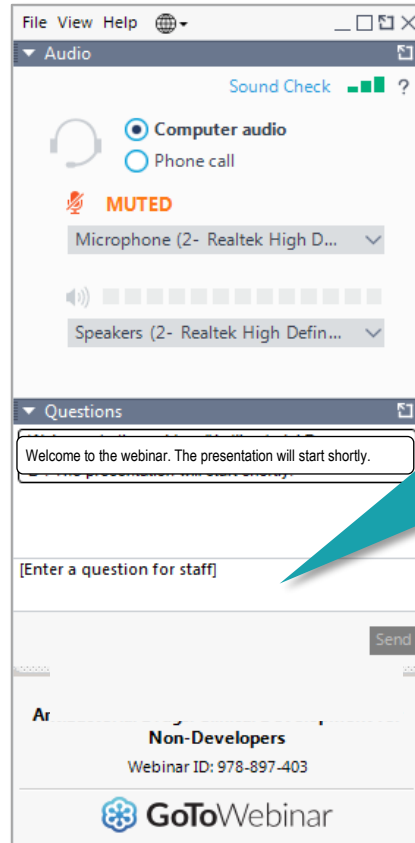
Poor knowledge of development paths (TCP)  
Poor appreciation of development goals (TPP)  
Lack of funding/access to required assays  
Pressure to Publish or Patent too early

## Academics need:

**Access to advice on TPP's and TCP's**  
**Access to funding for H2L exploration via TCP's**

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**Diarmaid Hughes**  
Professor of Medical Molecular Bacteriology  
*Uppsala University (Sweden)*



**Moderator:**  
**Karen Bush**  
Professor of Practice in Biotechnology, Emerita  
*Indiana University (USA)*

# Upcoming webinars – 23 April



## LIVE WEBINAR

23 April 2024, 15:00-16.30 CEST (09:00 am – 10:30 pm EDT)

### Efflux inhibitors: A strategy to tackle multidrug resistance

**Speakers:**

- - Helen Zgurskaya, Professor, University of Oklahoma (USA)
- - Ruben Hartkoorn, Director of Research, Institut Pasteur de Lille (France)
- - Timothy Opperman, Senior Research Scientist, Microbiotix (USA)

Moderated by: Laura Piddock, GARDP (Switzerland)

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